

# Out-of-School Time Programs are Improved, Expanded and Saved by Sustainable OST Systems

“The [Wallace] initiative provided a proof of principle—that organizations across cities could work together toward increasing access, quality, data-based decision making and sustainability.” – *Hours of Opportunity*, RAND

## Before...

### Waste of city resources

Without data on matters like neighborhood needs and program attendance, leaders fund OST blindly.

### Uneven program quality

No standards means program quality varies wildly.

### Fewer children participate

Good programs are unavailable to many who need them.

### Public skepticism

Lacking information on program value, policymakers resist OST investment.

### Children lose

Many programs are ill-staffed, uninspired and unsafe.



### Leadership

Mayor tasks coordinating group to set priorities, plan, involve OST programs and collect data.

### Data

A complete city OST picture – service gaps, children’s participation, program quality – emerges.

## The Four Elements of Ongoing Citywide Coordination

### Participation

With carrots and sticks, coordinators nudge programs to meet attendance goals.

### Quality

Coordinators set standards, then use assessment and training to lift program quality.

## After...

### Smarter use of city resources

By analyzing demographics, service gaps and attendance, leaders can make the most of every OST dollar.

### Program quality improves

Staff training and program assessment help programs meet standards.

### More children participate

Higher quality programs, especially for those needing them most, lead to higher attendance.

### Public support

Armed with data, city leaders and providers can make a stronger case for quality OST.

### Children gain

The best OST has to offer becomes accessible to those who need it most.

